

Mark Messelli: This is Conversations on Healthcare I am Mark Masselli

Margaret Flinter: And I am Margaret Flinter.

Mark Messelli: Well, Margaret it appears to be a week of perfect storms both meteorologically and politically.

Margaret Flinter: That's right and that is the perfect metaphor because in the world of weather and politics it's been a winner. First hurricane sandy batter the East Coast this week and now of course the final few days of the presidential campaign looks to be a wild and stormy ride as well.

Mark Messelli: Well, sandy has certainly rigged havoc all over the East Coast and also into the Midwest. It's also had a profound impact on the campaign schedules. A number of those states are right in the pathway.

Margaret Flinter: And in all of those states we want to give a shout out to the incredible emergency response teams and the folks who kept roads cleared, people in their neighborhoods who watched out for each all around a great humanitarian outpouring of help for people.

Mark Messelli: Our thoughts and prayers are with all of those who've been impacted and thanks to those who are helping. Our guess today has been a thought leader in using technology to help improve the patient experience. Dr. Molly Coye is the Chief Innovation Officer of the Institute for Innovation in Health at UCLA Health System.

Margaret Flinter: Dr. Coye is also the founder of the Health Technology Center, a non-profit organization that has a mission of advancing the use of technologies that can better serve the entire community in healthcare.

Mark Messelli: As the election draws near FakeChecks.org's Lori Robertson brings us another misspoken statement from the campaign trail.

Margaret Flinter: Mark, why do I think she might be looking forward to the end of this campaign period? Her to believe that the election is only few days away and that is still too close to call. But here at Conversations on Healthcare will keep right, I'm bringing you the latest in healthcare policy innovation and reform and you can hear all our shows by googling CHC Radio.

Mark Messelli: And there's always if you have comments, E-mail us at CHC Radio or find us on Facebook or Twitter we'd love to hear from you.

Margaret Flinter: We'll get to our interview with Dr. Molly Coye in just a moment.

Mark Messelli: But first here's our producer Marianne O'Hare with this week's headline.

Marianne O'Hare: I am Marianne O'Hare with this headline news. Well, it's down to final days in the presidential election with hurricane sandy causing dozens of cancellations in several key swing dates. President Obama return to Washington Sunday to be on hand for the federal response to the monster storm. And Mitt Romney canceled several appearances that were scheduled in states being impacted by the storm like Virginia and Ohio.

Healthcare has come round again in prominence as an issue in the waning days of the campaign. The Republican National Committee launched again ad campaign in swing states calling the affordable care act, huge tax increase. Meanwhile, President Obama continues to tell the law's strengths including coverage for all Americans, ten of millions of whom lack access to basic primary care due to lack of insurance.

But how is the message playing out to those key battleground states. States like Florida were just expected to fall in Mitt Romney's camp actually has the highest number of uninsured residence. Many of the group is still unsure about the healthcare law according to a recent poll. States like Ohio, Virginia and Colorado will hold the key to who gets the keys to The Oval Office in January, the rest still too close to call.

Meanwhile, as a meningitis outbreak continues to claim more victims in the aftermath at the distribution of mold tainted steroids, word comes out that the Massachusetts Pharmaceutical Company responsible for the drugs had been sited in the past for violations but no disciplinary action had been taken. The FDA and CDC are continuing their investigation. The death toll is rising.

As 10,000 baby boomers step into their senior year's everyday food for thought for the 65 plus crowd, you want to keep your brain from shrinking, keep moving. Study out in this month's issue of Neurology confirms what aging experts had expected. Those who exercise more in a three years study had far less shrinkage in the wide matter of the brain. Regular exercise like walking, yoga, weight training had more impact on brain health than mental exercises.

I'm Marianne O'Hare with this headline news.

Mark Messelli: We're speaking today with Dr. Molly Coye, Chief Innovation Officer for the UCLA Health System and Director of the Institute for Innovation in Health at the University of California. Dr. Coye is the founder of Health Technology Center, a non-profit forecasting organization for emerging technologies in healthcare. She's the former Director of Health Services for the State of California and then Dr. Coye co-authored the ground breaking reports to err is human and crossing the quality chasm. She sits on numerous boards

including the American Telemedicine Association. She's been named as one of the top hundred most influential people in healthcare. Dr. Coye, welcome to Conversations on Healthcare.

Molly Coye: Thank you.

Mark Messelli: You've been that forefront of promoting innovation in the healthcare system for a couple of decades and then we all know healthcare is very slow to adopt to change it and yet there are big changes of food as we enter the era of the affordable care act. What's your vision of where healthcare should be going and what do you think that healthcare system in the future should look like?

Molly Coye: Well, it's exciting moment now with health reform both the pressures and the private sector and the leadership and the governmental sector really raising the stakes and raising the possibility for us to reorganize the way care is delivered and the way people experience healthcare.

So it's very exciting and it's important that we have some common shared vision of where we're trying to head in order to redo some of the noise and the chaos. I would say in addition to the Triple Aim and you had Don Berwick, Dr. Berwick in on as your guest before I know who really is the father of the Triple Aim which is a overall policy statement that we want to improve the health of all the people we want to have the experience of actual healthcare delivery very good and we want it to be affordable.

I like to take it down to the individual patient, the person in the community and their family, what do they want? I'm not sure they would express it and knows terms. And I think of it is 3 things. First of all, they want the system that they're getting care from to be trusted. They want to be able to just assume its high quality and to not have it be fragmented and confusing. Care they have confidence in, where they need it, when they need it.

The second thing is they really do need it to be affordable. But in addition to not having cost barriers they need to make sure that whatever language they speak or whatever culture they live in that it's not only affordable but that it's accessible, so that's the second part.

And the third part is kind of a hard thing to describe because I personally don't like the word empowering. It sounds like sort of wonky kind of word. But the word in healthcare is usually to make healthcare satisfying. What's the satisfaction rate for patients? That's very passive. That's sort of what -- were people nice enough to you that day? And really what we've seen is that very good healthcare can make you feel so good about yourself and your ability to manage your healthcare. So I hope that we will also build a health system that

helps people feel good and safe and confident at their doing what they need to for themselves.

Margaret Flinter: Dr. Coye, you use the word safe there a minute ago and you were instrumental in writing the ground breaking institute of medicine report along with Dr. Don Berwick to err is human. Certainly, that was a report that put a glaring spotlight at least for the healthcare folks on the American Health Care System and the issues with safety. You've had experienced writing both public and private health institution so when you look at safety which I think we'd probably all agree is of all the things you mention the one that consumers would most likely assume was there for them in healthcare. We have made all the progress that we want to, what you see is that 2 or 3 key barriers to achieving the kind of safety in healthcare that we'd all like to see.

Molly Coye: Well, I think the greatest barrier is the fragmentation of healthcare. I use to run state health departments in 2 states and you can regulate forever. You can investigate, you can do all the inspections you want to but it really isn't a problem of just stamping out bad apples. What you need is just organize system of care so that the doctors, the hospitals and nurses and the patients can share information and work together with confidence knowing what each of them is doing. When you have that, then you have the chance to really have smooth hand offs and not have the big quality problems.

Mark Messelli: Yeah, Dr. Coye before joining the COA you were the founder and CEO of Health Technology Center also known as Health Tech Non-Profit Entity that became the premier forecasting organization for emerging technologies and healthcare and you've advised a numerous healthcare organizations and hospitals. So based on your expertise what should healthcare systems be doing to achieve a significant improvements in the patient experience?

Molly Coye: I think that the most important part of it is also the part that most rewarding and fulfilling which is basically to help patient's move we say in healthcare upstream meeting get the care to them and the support to them before they get really sick. It's a form of prevention and so what that really means is moving the care out of the hospital into not just into the primary care physician's office or clinics but actually into the home and the community. And that's very real, very doable, their health systems that are doing it at UCLA for example. Many of our patients have a huge number of medications balancing. If you've got 1 or 2 or 3 chronic diseases, you might usually have 8 or 9 different medications you're taking. And many patients get confused about that so we now are training people from the community to visit patients in their home and sit down with them and look at all the medicines they are taking, record them, check remotely because they can use a tablet computer to check with the pharmacist and help them straighten out so they actually are taking the meds that they ought to be taking. It's a small example of how much you can do when you move the care out to meet the patient where they need it.

Margaret Flinter: Well, Dr. Coye that also would seem like a good approach to contributing to the AAA and you've said we have to be able to talk about our health care systems and not only in terms of how to make care better but also how to make it less expensive or cheaper, a word we don't always use in healthcare.

Molly Coye: Yeah.

Margaret Flinter: And, you know, beyond what you've just referenced, you've also talk about some specific trends in how we deliver healthcare and healthcare systems that might also bring cost down significantly one I know you've identified is the spread of the retail clinic model and the second you've talked about is the increased used in the expansion of community health centers and the third is the reliance on telemedicine. Tell us about these transformative trends, how do you see them really bending the cost curve, what's their contribution?

Molly Coye: Well, the health centers are really the largest single example of organize primary care in the country. They were initially build for a about a hardship conditions to try and meet the needs of underserved communities and what they did along the way was actually build a system of coordinated care that's very effective and does reduce the costs that can result when patients don't get good care so that patients go the emergency room or they're hospitalized just because they couldn't get good primary care.

But there's another example I think of this kind of approach which is in palliative care. We all know the figures about the enormous amount of the share of the health expenditures that are actually used in the last year of life. And, so many hospitals now are starting to have a palliative care team in the hospital. But, there's a much better approach to go upstream and actually sent teams of social workers and educators and physicians to the home of patient when they're starting to be seriously ill, on the verge of being terminally ill but before they wind up in the hospital, to go in and meet not just with a patient but with their family and the caregivers and have a calm conversation about what they want and which direction they should had that has actually been shown and we're very excited about this UCLA. This has been shown to reduce the total cost at care in the last year of life by a third has a huge impact. And it also makes the experience of the last year so much better for the patients and for their families. So, I think that there's a kind of virtuous circle here where what you do to reduce cost actually can improve the patient experience and the clinical outcomes and if you do it well what you do to improve the clinical outcomes will reduce cost.

Mark Masselli: We're speaking today with Dr. Molly Coye, Chief Innovation Officer for the UCLA Health System and Director of the Institute for Innovation and Health at the University of California. Dr. Coye is the founder of Health Technology Center, a non-profit forecasting organization for emerging

technologies in healthcare. Well I want to pull the thread a little on that concept of prevention and get your thoughts on how systems like UCLA and community health centers will be rewarded for their work in terms of dollars. Has the reimbursement system caught up with all of the changes and transition that are going on in the healthcare delivery system?

Molly Coye: Well, I'm more than hopeful. I'm actually seeing it happened. We, for example, have applied for one of the ACO which is sort of the opportunities to work with medicare patients giving them full choice of providers but working with them where we get to understand the pattern of their care and try to get some savings by doing prevention and keeping them out of the hospital. Now, that doesn't always make a lot of sense for the people who run hospital. And even they really do care about trying to provide better medicines so, they're added to this slowly changing, they're saying, "Well, if you actually are willing to -- hey, for keeping people healthy, we can reorient the system." But, it's a heavy lift, you know, and we're not there yet. We've seen the first, I would say, the first quarter of the pathway and it's very, very exciting because this is really what my backgrounds in public health and this is what we've been waiting for so long as to have the reimbursement system really help you stay healthy.

Margaret Flinter: Dr. Coye, along those lines you've talked about technologies and obviously you've had a fascinating history with the development of health technologies and you've said the single defining characteristic of technologies that can be easily moved forward are ones that touch the consumer and change the experience for the consumer and that this might make a real contribution to better care, better quality, and lower cost. And you've also said that these new devices and applications are just gizmos unless there's a system in place to effectively use them and how are you at UCLA and in your work looking at how we motivate consumers to begin to take advantage of this and to motivate healthcare providers to recommend them and to take the time to help people figure out which one's might make sense for them?

Molly Coye: One of the most convincing things to most consumers and patients is to have their own physician, say, you know, for managing your hypertension; you really ought to think about using this tool or this gizmo and I can work with you on it. Now, that's really hard if it's an individual physicians in their office and they have to know everything about all of these new gizmos and ran them all themselves, that's pretty hard.

But we can see in the veteran administration where 10 years ago they made a decision that they were going to do this kind of support for the veterans who had chronic diseases. That has been tremendously successful, there are over 200,000 patients that are getting medicare in part in their home remotely, and that's very important because the third of the veterans live in fairly remote communities, who don't have a lot of access to healthcare but that can be a huge convenience even if you lived downtown in the middle of a city.

The difference is that it wasn't just go to the drug store and buy your hypertension monitor, consumers do buy home blood pressure monitors, but what this is, is have it hooked up so that your doctor gets an alert if all of a sudden your blood pressure starting to go up. And have a way that a nurse or someone on the health system man can get in touch with you and say, "Is there something going on?" and the patient can say, "Oh, yeah. My family came for visit last week and we ate way too much sodium but I'm back on the right path, just keep watching and I'll be okay in a couple of days." That's a kind of service relationship you need so that it's not just a gizmo.

Mark Masselli: Dr. Coye, after running State Health Institutions and analyzing the healthcare industry on a national level, you're now based at teaching institution and so tell us a little more about the institute for innovation at UCLA and I was just thinking about the comment that you made, it sort of suggested it might be a heavy lift for the healthcare delivery system to be responsive to social media or to be the input that comes back from your cellphone, they're way behind the curve healthcare is in adapting technology. So, you've got a big challenge ahead of you and you've got a great courage to do it, you're in UCLA Health System so, tell us about the experience at the institute about transforming the system for the next generation of health professionals.

Molly Coye: Oh, it's been tremendously exciting and there's lots of different meanings for innovation but what we're using and I think a lot of people are in the context of health reform are using the definition of innovation is really the accelerator, it's the thing that can jump start to in trying to make those changes to make healthcare better for patient. So, the things that I've mentioned like palliative care in the home or being able to communicate with the patient in the home about their chronic diseases like hypertension or asthma or diabetes and to be able to get that information and track it, all of those systems actually exist out there. They are available, what's changing now is the interest of places like the UCLA Health System and lots of providers systems, and how do we put these all together so that it's not a big hassle for the patient. We need to be able to support the patient so these things are easier than using your toaster to use the technologies and I think that process is working. It's very exciting and we have some leaders like the Veteran Administration to look at but we have a wireless health institute here that's affiliate with our institute and they've come up with a terrific approach for rehabilitation that tremendously increases the speed of recovery for patients after a stroke simply because they get their own feedback by wearing a little monitor strap to their ankle and they can tell how they're doing and for the first time they don't have to wait for the doctor to tell them. They actually know themselves, so it's -- there's quite a lot out there and the job innovation is to sort through it and find the accelerators that really will make a difference.

Margaret Flinter: Well Dr. Coye we'll remember that phrase as easy as your toaster when we think about health care technologies going forward. We've been speaking today with Dr. Molly Coye, Chief Innovation Officer for the UCLA Health System and Director of the Institute for Innovation and Health at UCLA. Dr. Coye is the founder of the Health Technology Center and on the Boards of the America Telemedicine Association and the Aetna Foundation and you can find out more about Dr. Coye's work by going to UCLA Institute for Innovation and Health website. Dr. Coye, thank you so much for joining us today on conversations on healthcare.

Dr. Coye: Thank you.

### **(Informal Talk)**

Mark Masselli: Lorrie, what have you got for us this week?

Lorrie Robertson: Well, Mark and Margaret, Illinois Republican Representative Joe Walsh made some controversial comments on abortion recently. He claimed that with "Modern technology and science, there wasn't one instance where abortion would be necessary to save the mother's life. But the American college of obstetricians and gynecologists said that more than 600 women die each year due to complications from pregnancy and child birth and more would die if they didn't have access to abortion. Now Walsh's back down from this comments saying that he does support medical procedures during pregnancies that might result in the loss of an unborn child. He is running for re-election against Democrats Tammy Duckworth.

So what types of conditions might threaten the mother's life during pregnancy? Well the Centers for Disease Control and Prevention reported that about 1,300 pregnancy related deaths had occurred in 2006, 2007 those are the most recent statistics available and these were just within a year of pregnancy, the causes were really numerous they included Cardiovascular disease, hemorrhage, hypertension, infections and embolisms. 5.6% of these women died from unknown causes. There are also ectopic pregnancies where the seeds have developed outside the uterus those affect about 64,000 women a year and the National Institute for Health says that ectopic pregnancies are life threatening and the pregnancy can't continue to birth, and that's my fact check for this week. I'm Lorrie Robertson, Managing Editor of Factcheck.org.

### **(Informal Talk)**

Margaret Flinter: Each week conversation highlights a bright idea about how to make wellness apart of our communities and everyday lives. We've all heard that the senior population is the fastest growing group of users of the internet and that's great news, but the Pew Internet and American Life Project estimate that only 53% of Americans over 65 used the internet and that number dropped

sharply after age 75. A number of organizations hope to close that gap, government agencies like the Institute on Aging, the National Institute of Libraries of Medicine and AARP are spear heading programs aimed at training seniors to navigate computers and surf the web.

A non-profit organization in New York City has a particularly unique approach older adult technologies services or OATS offers free computer labs for seniors and English and Spanish to help them become comfortable in navigating the web and there's an added benefit the program matches teenagers with the seniors in an intergenerational media literacy program. The seniors learn the basics of web surfing gaining access to online information related to their health and they connect with their teenage teachers in a meaningful way that often plus long pass the run of the course.

As more health services are available online, the world of eHealth is opened up for these participants who then have more tools to manage whatever chronic diseases or health problems they're dealing with, a program that facilitates access to health services on the web for seniors who've previously been out of the electronic lube now that's a bright idea.

**(Informal Talk)**

Margaret Flinter: This is conversations on healthcare, I'm Margaret Flinter.

Mark Masselli: And I'm Mark Masselli, peace in health.

**(Informal Talk)**